

(For Individual Shareholder)

**POWER OF ATTORNEY TO ATTEND
THE EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS ("EGMS")
OF PT. UNILEVER INDONESIA Tbk (THE "COMPANY")
DATED 13th FEBRUARY 2026**

The undersigned:

Name of Shareholder : _____

Address : _____

Holder of Identity Card number _____ issued by _____ on _____ (copy of valid Identity Card is enclosed) (hereinafter referred to the "**Principal**"), as the holder/owner _____ shares in the Company, do hereby confer power of attorney on:

1. Name : _____

Address : _____

ID Card : _____

2. Name : _____

Address : _____

ID Card : _____

(either singly or jointly will hereinafter be referred to as the "**Attorney**"),

SPECIFICALLY

to represent and act for and on behalf of the Principal as the owner of _____ shares in the Company in attending the Extraordinary General Meeting of Shareholders ("EGMS") of the Company to be convened electronically via the e-RUPS provider website <https://easy.ksei.co.id/> on 13 February 2026 or any adjournment thereof and participating in the discussions at the EGMS, casting the votes which the Principal as shareholder of the Company shall be entitled to cast at such EGMS, in accordance with the voting instructions set forth as follows:

EGMS AGENDA	VOTING INSTRUCTION		
	Agree	Against	Abstain
Agenda			

1.	Proposed change in the composition of the Board of Directors of the Company; and			
2.	Approval of the delegation to the Board of Commissioners to approve any changes, additions, deletions and/or adjustments to the provisions in the Company's Pension Fund Regulations that have an impact on changes in funding as long as they comply with applicable laws and regulations.			

This power of attorney has been conferred on the Attorney under the following conditions:

- a. this Power of Attorney shall not be amended and/or cancelled/withdrawn without prior written notification from the principal to the Board of Directors of the Company, such notification to be received by the Board of Directors of the Company no later than 3 (three) business days prior to the date of the GMIS. Therefore, the Board of Directors of the Company is entitled to assume and conclude that this power of attorney is still valid at the date of the GMIS on 13th February 2026, if PT Sharestar Indonesia does not receive such a written notification stating otherwise from the Principal, at least 3 (three) working days before the date of the EGMS;
- b. the Principal undertakes to fully accept and to ratify all actions performed by the Attorney on behalf of the Principal, by virtue of this power of attorney;
- c. the Principal confers this power of attorney with the right to delegate this power of attorney to other persons;
- d. this power of attorney is governed under Indonesian laws; and
- e. this power of attorney shall be effective as from the signing date, until the purpose of this power of attorney is fulfilled or the power of attorney is legally revoked based on the provisions of this power of attorney.

IN WITNESS WHEREOF, this power of attorney is executed in _____, on the _____ day of _____ 202__.

For the Principal,

Attorney,

Stamp Duty
IDR 10,000

Notes:

1. If this power of attorney is executed in the Republic of Indonesia, it must be signed with the stamp duty IDR 10.000 (or accumulated with a value of min IDR 9,000), and the signature of the Principal and the date of the signing thereof shall be affixed on such stamp duty, provided that if more than 1 stamp duties are used, the signature must be made on top of both stamp duties.
2. To the Shareholders having their registered address overseas, if this power of attorney is executed outside the Republic of Indonesia, this power of attorney shall be notarized and subsequently legalized by the Embassy/Consulate of the Republic of Indonesia having its jurisdiction covering the territory where this power of attorney will be signed, or in the absence of any Embassy/Consulate of the Republic of Indonesia, this power of attorney shall be legalized in accordance with the local rules.
3. In accordance with Article 15 of the Articles of Association of the Company, the Chairman of the Meeting shall be entitled to request any person attending the Meeting to prove that they are entitled to attend the Meeting.
4. In accordance with Article 15 of the Articles of Association of the Company, members of the Board of Directors, members of the Board of Commissioners and employees of the Company may be appointed as a proxy of a shareholder of the Company in this Meeting, but the votes they cast in their capacity as a proxy of any shareholder of the Company shall not be counted in voting.
5. Original power of attorney including the copy of the proxy's ID Card has to be received by PT Sharestar Indonesia at the latest 3 (three) working days before EGMS to below address:

Attention to : Bapak Faisal

Subject : Power of Attorney EGMS and GMIS 2025 PT Unilever Indonesia Tbk

Address : PT Sharestar Indonesia

SOPO DEL Office Tower & Lifestyle Tower B Lantai 18

Jl. Mega Kuningan Barat III, Lot 10.1-6

Kawasan Mega Kuningan

Jakarta Selatan 12950, Indonesia